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REMARKS OF WILLIAM J. CASEY

DIRECTOR OF CENTRAL INTELLIGENCE

BEFORE

DEFENSE INTELLIGENCE AGENCY
25TH ANNIVERSARY

DEFENSE INTELLIGENCE ANALYSIS CENTER (DIAC)
BOLLING AIR FORCE BASE

26 SEPTEMBER 1986

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DCI ADDRESS

DIA 25TH ANNIVERSARY

26 SEPTEMBER 1986

GENERAL PERROOTS, MRS. PERROOTS, DISTINGUISHED GUESTS, FELLOW INTELLIGENCE PROFESSIONALS, LADIES AND GENTLEMEN:

LENNY, I'VE BEEN TAKING NOTES DURING YOUR ELOQUENT AND GENEROUS WORDS OF INTRODUCTION. I'M NOT ALWAYS PERCEIVED THAT WAY. AS PART OF OUR PARTNERSHIP, WHICH YOU SO CORRECTLY DESCRIBE, I THINK I'LL HAVE THOSE WORDS MADE REQUIRED READING AT CIA.

I AM DELIGHTED TO BE WITH YOU THIS EVENING. INDEED, I PLACE THE GREATEST IMPORTANCE ON THE SIGNIFICANCE OF THIS 25TH ANNIVERSARY OF THE DEFENSE INTELLIGENCE AGENCY. AS I ARRIVED THIS EVENING AND LOOKED UP AT THE STRIKING, STREAMLINED, PROFESSIONAL FACE OF THE DEFENSE INTELLIGENCE ANALYSIS CENTER, I THOUGHT HOW PARTICULARLY APPROPRIATE IT IS THAT YOU HAVE CHOSEN THIS NEW CENTER OF INTELLIGENCE EXCELLENCE AS THE SETTING FOR YOUR 25TH ANNIVERSARY DINNER, AND HOW DRAMATICALLY AND EFFECTIVELY THIS NEW HEADQUARTERS COMPLEX -- THE DIAC -- ATTESTS TO THE HIGH STANDING AND ACCOMPLISHMENTS OF DIA WITHIN THE INTELLIGENCE COMMUNITY.

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EARLIER THIS YEAR, AMERICANS JOINED IN ANOTHER CELEBRATION -- TO BE SURE, ON A LARGER SCALE THAN THE EVENTS OF THESE NEXT FEW DAYS -- BUT A CELEBRATION VERY MUCH IN THE SAME SPIRIT AS YOUR 25TH ANNIVERSARY. ON JULY 3, AS HE PREPARED TO LIGHT THE TORCH OF THE STATUE OF LIBERTY ON HER 100TH ANNIVERSARY, THE PRESIDENT CHOSE WORDS THAT ARE EQUALLY APPLICABLE THIS EVENING:

> "FOR LOVE OF LIBERTY," HE SAID, "OUR FORBEARS --COLONISTS FEW IN NUMBER AND WITH LITTLE TO DEFEND THEMSELVES, FOUGHT A WAR FOR INDEPENDENCE WITH WHAT WAS THEN THE WORLD'S MOST POWERFUL EMPIRE. FOR LOVE OF LIBERTY, THOSE WHO CAME BEFORE US TAMED A VAST WILDERNESS AND BRAVED HARDSHIPS WHICH, AT TIMES, WERE BEYOND THE LIMITS OF HUMAN ENDURANCE. FOR LOVE OF LIBERTY, A BLOODY AND HEART-WRENCHING CIVIL WAR WAS FOUGHT. AND, FOR LOVE OF LIBERTY, AMERICANS CHAMPIONED AND STILL CHAMPION, EVEN IN TIMES OF PERIL, THE CAUSE OF HUMAN FREEDOM IN FAR-OFF LANDS."

LOVE OF LIBERTY AND THE CAUSE OF HUMAN FREEDOM ARE WHAT THE DEFENSE INTELLIGENCE AGENCY IS ALL ABOUT. LOVE OF LIBERTY AND THE CAUSE OF FREEDOM ARE AT THE HEART OF THE WORDS DIA HAS CHOSEN TO MARK THIS 25TH ANNIVERSARY -- THE WORDS "COMMITTED TO EXCELLENCE IN DEFENSE OF THE NATION." THE PRESIDENT COMMENDS YOU ON THE CHOICE OF THOSE WORDS. AS PRESIDENT AND COMMANDER-IN-CHIEF, HE HAS THE GREATEST APPRECIATION FOR THE CONTRIBUTIONS THE DEFENSE INTELLIGENCE AGENCY IS MAKING TO THE DEFENSE OF THE FREE WORLD AND THE PRESERVATION OF PEACE, AND HE

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HAS ASKED ME TO CONVEY TO YOU HIS GREETINGS AND VERY BEST WISHES ON THIS OCCASION OF SUCH IMPORTANCE TO DIA AND THE NATION.

AS ANY INTELLIGENCE PROFESSIONAL KNOWS, THE INTELLIGENCE COMMUNITY HAS NOT ALWAYS HAD A STRONG MANDATE CLEAR IN DIRECTION AND WEIGHTY IN RESPONSIBILITY. THROUGH THE DECADES, IN FACT THROUGH THE CENTURIES, WE HAVE SEEN DRAMATIC EBB AND FLOW IN THE TRUST PLACED IN INTELLIGENCE AND THE IMPORTANCE ACCORDED INTELLIGENCE. WE ARE PRIVILEGED INDEED TO SERVE A PRESIDENT WHO GIVES INTELLIGENCE A PRIORITY SECOND TO NONE. IT IS A SOURCE OF GREAT PROFESSIONAL SATISFACTION TO ME THAT YOUR 25TH ANNIVERSARY CEREMONIES WILL INCLUDE THE DEDICATION OF A PLAQUE BEARING THE PRESIDENT'S WORDS, "LET US NEVER FORGET, GOOD INTELLIGENCE SAVES AMERICAN LIVES AND PROTECTS OUR FREEDOM."

THOSE WORDS ACCOMPANIED THE SIGNING BY THE PRESIDENT OF EXECUTIVE ORDER 12333 ON UNITED STATES INTELLIGENCE ACTIVITIES, IN DECEMBER 1981, AN EXECUTIVE ORDER DECLARING THAT:

> "TIMELY AND ACCURATE INFORMATION ABOUT THE ACTIVITIES, CAPABILITIES, PLANS AND INTENTIONS OF FOREIGN POWERS, ORGANIZATIONS AND PERSONS, AND THEIR AGENTS, IS ESSENTIAL TO THE NATIONAL SECURITY OF THE UNITED STATES. ALL REASONABLE AND LAWFUL MEANS MUST BE USED TO ENSURE THAT THE UNITED STATES WILL RECEIVE THE BEST INTELLIGENCE POSSIBLE."

THAT INTELLIGENCE ORDER PROVIDED THE BEDROCK FOR THE STRUCTURE OF THE INTELLIGENCE COMMUNITY IN WHICH WE SERVE

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TOGETHER TODAY; IT PROVIDED THE MANDATE FOR THE WORK AND THE REBUILDING OF THE COMMUNITY, AND IT SET FORTH THE MISSION OF EACH MEMBER OF THE COMMUNITY IDENTIFYING IN CLEAR, STRAIGHTFORWARD LANGUAGE THE CENTRAL ROLE TO BE PLAYED BY DIA:

-- SUPPORT TO THE SECRETARY OF DEFENSE AND THE CHAIRMAN OF THE JOINT CHIEFS OF STAFF;

-- THE COLLECTION AND PRODUCTION OF MILITARY AND MILITARY-RELATED INTELLIGENCE FOR DEFENSE CONSUMERS;

-- THE COLLECTION AND PRODUCTION OF MILITARY INTELLIGENCE FOR NATIONAL FOREIGN INTELLIGENCE AND COUNTERINTELLIGENCE PRODUCTS;

-- THE COORDINATION OF DEFENSE INTELLIGENCE COLLECTION REQUIREMENTS; AND

-- THE MANAGEMENT OF THE DEFENSE ATTACHE SYSTEM.

THE REQUIREMENTS OF DEFENSE INTELLIGENCE ARE IMMENSE, AND THE WORDS OF THE INTELLIGENCE EXECUTIVE ORDER RECONFIRM THE WISDOM OF THE DECISION TAKEN 25 YEARS AGO TO CREATE THE DEFENSE INTELLIGENCE AGENCY. THAT DECISION -- THE MOST SIGNIFICANT ORGANIZATIONAL DEVELOPMENT IN MILITARY INTELLIGENCE SINCE WORLD WAR II -- RECOGNIZED THAT A DEFENSE INTELLIGENCE AGENCY WAS MOST IMPORTANTLY REQUIRED TO:

-- UNIFY THE INTELLIGENCE EFFORTS OF THE ENTIRE DEPARTMENT OF DEFENSE;

-- STRENGTHEN DEPARTMENT OF DEFENSE CAPABILITIES FOR THE COLLECTION, PRODUCTION AND DISSEMINATION OF INTELLIGENCE;

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-- PROVIDE FOR THE MOST EFFICIENT ALLOCATION OF DEPARTMENT OF DEFENSE INTELLIGENCE RESOURCES;

-- IMPROVE THE MANAGEMENT OF THOSE RESOURCES; AND

-- ENSURE THE MOST EFFECTIVE DEFENSE CONTRIBUTION TO THE NATION'S BROADER INTELLIGENCE EFFORT.

IN THE YEARS THAT I HAVE BEEN PRIVILEGED TO SERVE AS THE DIRECTOR OF CENTRAL INTELLIGENCE AND TO WORK WITH GENERAL PERROOTS, HIS PREDECESSORS AND THE PERSONNEL OF DIA, I HAVE OBSERVED THE DEFENSE INTELLIGENCE AGENCY RISE WITH GREAT PROFESSIONAL SKILL TO MEET EACH NEW CHALLENGE AND TO ACCEPT EACH NEW RESPONSIBILITY.

THE NATIONAL INTELLIGENCE ESTIMATES PROCESS HAS BEEN REVAMPED -- WITH THE GOAL OF ENSURING THE INTEGRITY AND OBJECTIVITY OF EACH ESTIMATE, TOGETHER WITH ITS ACCURACY AND TIMELINESS. I HAVE EMPHASIZED THE IMPORTANCE I PLACE ON HAVING ALL MEMBERS OF THE INTELLIGENCE COMMUNITY PARTICIPATE IN THE ESTIMATES PROCESS, AND THE DEFENSE INTELLIGENCE AGENCY CONTINUES TO PLAY AN INCREASINGLY LARGER ROLE PARTICULARLY ON THOSE ESTIMATES REQUIRING YOUR EXPERT MILITARY INTELLIGENCE KNOWLEDGE.

I KNOW AT FIRST HAND FROM MY CONTACTS THE YEAR AROUND WITH SECRETARY WEINBERGER AND ADMIRAL CROWE, FROM MY CONSULTATIONS WITH THE CONGRESS, FROM MY VISITS TO THE COMMANDERS-IN-CHIEF OF THE UNIFIED AND SPECIFIED COMMANDS AND TO OUR MILITARY FORCES IN THE FIELD, AND FROM MY CONSULTATIONS WITH OUR ALLIES, OF THE VERY HIGH ESTEEM IN WHICH DIA IS HELD AND OF THE RELIANCE THAT

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KEY CONSUMERS OF DEFENSE INTELLIGENCE PLACE ON DIA'S INTELLIGENCE PRODUCTIONS.

IN SHORT, THERE CAN BE NO QUESTION THAT DIA IS A FULL AND VALUED PARTNER IN THE INTELLIGENCE COMMUNITY AS YOU CELEBRATE YOUR 25TH YEAR. BUT THE WORLD MOVES ON WITHOUT REGARD FOR PAST ACHIEVEMENTS -- NEITHER DIA NOR THE INTELLIGENCE COMMUNITY CAN AFFORD TO REST ON ITS LAURELS. OUR ORIGINAL MISSION WAS, AND STILL IS, TO ASSESS THE DIRECT MILITARY THREAT TO THE U.S. THAT WILL NEVER CHANGE. BUT THE DAY IS LONG PAST WHEN THE U.S. AND THE SOVIET UNION WERE THE ONLY INTERNATIONAL PLAYERS THAT MATTERED. THE NUMBER OF PLAYERS HAS PROLIFERATED, ISSUES HAVE BECOME BEWILDERINGLY COMPLEX, THE PACE OF CHANGE ALMOST OVERWHELMING, AND THE WORLD MUCH SMALLER AND INTERDEPENDENT. THIS, IN TURN, HAS REVOLUTIONIZED THE WORLD OF INTELLIGENCE.

PERHAPS THE BEST EXAMPLE OF THIS IS THE COLLECTION AND ANALYTIC EMPHASIS WE NOW GIVE TO THE THIRD WORLD -- FOR MOST OF THE AMERICAN INTELLIGENCE COMMUNITY'S HISTORY, A RELATIVELY NEGLECTED AREA. I KNOW DIA HAS BEEN IN THE FOREFRONT OF OUR GROUNDBREAKING EFFORTS, BUT THERE IS SO MUCH MORE TO BE DONE. MUCH OF THE THIRD WORLD TODAY IS IN CRISIS -- A FUNCTION OF INHERENT DEVELOPMENTAL PROBLEMS AND, MORE IMPORTANTLY, OF CREEPING SOVIET IMPERIALISM. IN FACT, I BELIEVE THAT THE MOST IMMEDIATE BATTLEFIELD IN THE WEST'S STRUGGLE WITH MARXIST/LENINIST TOTALITARIANISM IS NOT ON THE MISSILE TEST RANGE BUT RATHER IN THE COUNTRYSIDE OF THE THIRD WORLD. COMING TO GRIPS WITH SOVIET-BACKED SUBVERSION, INSURGENCY,

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GUN-RUNNING, AND USE OF PROXY FORCES, IS GOING TO BE A MAJOR PREOCCUPATION FOR DIA AND THE INTELLIGENCE COMMUNITY FOR YEARS TO COME.

AND DIA, ALONG WITH THE REST OF THE COMMUNITY, WILL CONTINUE TO BE DRAWN INTO OTHER NON-TRADITIONAL AREAS AS WELL. I AM TALKING ABOUT THE KIND OF INTERNATIONAL ISSUES THAT ARE INCREASINGLY IMPOSING DIFFICULT CHALLENGES TO OUR SOCIETY. THE LIST IS LONG, RANGING FROM INTERNATIONAL FINANCE TO PROLIFERATION OF NUCLEAR, CHEMICAL AND BIOLOGICAL WEAPONS. BUT LET ME TALK A LITTLE MORE ABOUT TWO OF THESE NEW AND VEXING AREAS WHERE DIA HAS A PARTICULARLY IMPORTANT ROLE TO PLAY.

FIRST, THE ISSUE OF TECHNOLOGY LOSS TO THE USSR AND ITS WARSAW PACT ALLIES. THE SOVIETS HAVE COME TO RELY HEAVILY ON U.S. AND OTHER SOURCES IN FREE NATIONS FOR MUCH OF THE ADVANCED TECHNOLOGY EMPLOYED BY THEIR MILITARY SYSTEMS. THIS IS NOT A RANDOM EFFORT, BUT A MASSIVE, CENTRALLY CONTROLLED CAMPAIGN TO OBTAIN NEEDED PRODUCTS AND TECHNICAL KNOWLEDGE SELECTIVELY THROUGH LEGAL AND ILLEGAL MEANS. VIRTUALLY ALL OF THE 5,000 ONGOING SOVIET RESEARCH PROJECTS WITH MILITARY APPLICATIONS ARE BENEFITTING TO SOME EXTENT FROM KNOWLEDGE AND DATA ACQUIRED FROM THE FREE WORLD. WE MUST REDOUBLE OUR EFFORTS AS AN INTELLIGENCE COMMUNITY -- BUILDING ON THE PROGRAMS ALREADY UNDERWAY -- TO THWART THIS TECHNOLOGY TRANSFER SO DAMAGING TO THE NATION'S SECURITY. AS A NATION, WE ARE BY INSTINCT A GENEROUS AND TRUSTING PEOPLE. WE NEED TO SENSITIZE AND PROTECT OUR SCIENTISTS, ENGINEERS AND SALES FORCES AGAINST THESE

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TECHNOLOGY PICKPOCKETS, AGAINST DUMMY CUSTOMERS AND FORGED PAPERS USED TO FUNNEL VITAL EQUIPMENT AND KNOWLEDGE BEHIND THE IRON CURTAIN.

THE OTHER ISSUE THAT PROMISES TO DRAW MORE AND MORE OF OUR ATTENTION AND RESOURCES IS, OF COURSE, INTERNATIONAL TERRORISM -- A SCOURGE THAT IS INCREASINGLY COMING TO DOMINATE OUR LIVES AND TIMES. AS A NATION AND AS AN INTERNATIONAL COMMUNITY, WE HAVE NO REALISTIC CHOICE BUT TO MEET THE TERRORIST CHALLENGE, AND THAT MEANS HEAD ON. NOTHING ELSE WILL WORK. FIRST AND FOREMOST, WE AND OUR ALLIES HAVE TO COOPERATE TO ISOLATE TERRORIST GANGS AND THE STATES WHO SPONSOR THEM. IN THIS REGARD, LAST APRIL'S STRIKE AGAINST LIBYA WAS A REAL SUCCESS. TERRORIST ORGANIZATIONS AND THEIR STATE SPONSORS MUST NOW FACTOR INTO THEIR EQUATION THE CERTAINTY OF SWIFT AND PAINFUL RETALIATION. THIS HAS HAD AN INHIBITING EFFECT ON INTERNATIONAL TERRORISM AND A GALVANIZING EFFECT ON THE RESOLVE OF OUR FRIENDS AND ON THEIR WILLINGNESS TO ACT IN CONCERT WITH US. THERE IS NO GETTING AROUND IT. A CREDIBLE THREAT OF FORCE MUST BE ONE EFFORT OF A SUCCESSFUL COUNTER-TERRORIST POLICY.

I AM PROUD OF WHAT OUR INTELLIGENCE COMMUNITY HAS DONE TO HOLD UP ITS END OF THE COUNTER-TERRORIST EFFORT. IN OUR PROFESSION WE DON'T PUBLICLY PARADE OUR SUCCESSES, BUT SUCCESSES ARE OCCURRING AND LIVES ARE BEING SAVED. BY THE SAME TOKEN, WE SOMETIMES FALL HEARTBREAKINGLY SHORT JUST OF SUCCESS. IT IS IMPERATIVE THAT WE CONTINUE TO BUILD ON THE PROGRESS ALREADY MADE TO DEVISE NEW METHODS OF COLLECTION AND

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ANALYSIS, TO IMPROVE OUR ABILITY TO GET OUR INTELLIGENCE QUICKLY TO THE POINT OF THREAT, AND TO KEEP TERRORISTS OFF-BALANCE AND PREEMPT THEIR ATTACKS.

IN THE BATTLE AGAINST TERRORISM, THE DEFENSE INTELLIGENCE AGENCY HAS DONE MUCH TO EARN THE ADMIRATION OF THE INTELLIGENCE COMMUNITY AND THE NATION. IT WILL BE CALLED UPON TO DO MORE. AS WE LOOK TO THE FUTURE, THERE IS A DEEP COMMITMENT ON MY PART, ON THE PART OF GENERAL PERROOTS, ON THE PART OF THE MEN AND WOMEN WHO FORM OUR GREAT INTELLIGENCE COMMUNITY TO MEET THE TERRORIST CHALLENGE, AND IF WE PERSEVERE WE WILL SUCCEED.

IN MY TALKS AROUND THE COUNTRY WITH BUSINESS AND COMMUNITY LEADERS, I HAVE BEEN ENCOURAGED BY THE AMERICAN PEOPLE'S RECOGNITION THAT A STRONG INTELLIGENCE CAPABILITY IS ESSENTIAL TO THE ADVANCEMENT OF OUR NATIONAL INTERESTS AND TO WORLD PEACE AND STABILITY. OUR INTELLIGENCE SYSTEM TODAY IS MORE ROBUST THAN AT ANY TIME IN OUR HISTORY, AND IN FAR BETTER SHAPE THAN SIX OR SEVEN YEARS AGO. THE MANDATE FOR THE DEFENSE INTELLIGENCE AGENCY'S NEXT 25 YEARS IS FULL, CHALLENGING AND CLEAR. I SALUTE YOU ON THIS MOST IMPORTANT 25TH ANNIVERSARY, I APPLAUD YOUR ACHIEVEMENTS, AND I WISH THE DEFENSE INTELLIGENCE AGENCY ALL FUTURE SUCCESS. I KNOW YOU WILL SUCCEED. THANK YOU.

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